



Sander Vermeulen

Chief Operating Officer

FUJIFILM Manufacturing Europe B.V.

Corporate overview

FUJIFILM in Tilburg



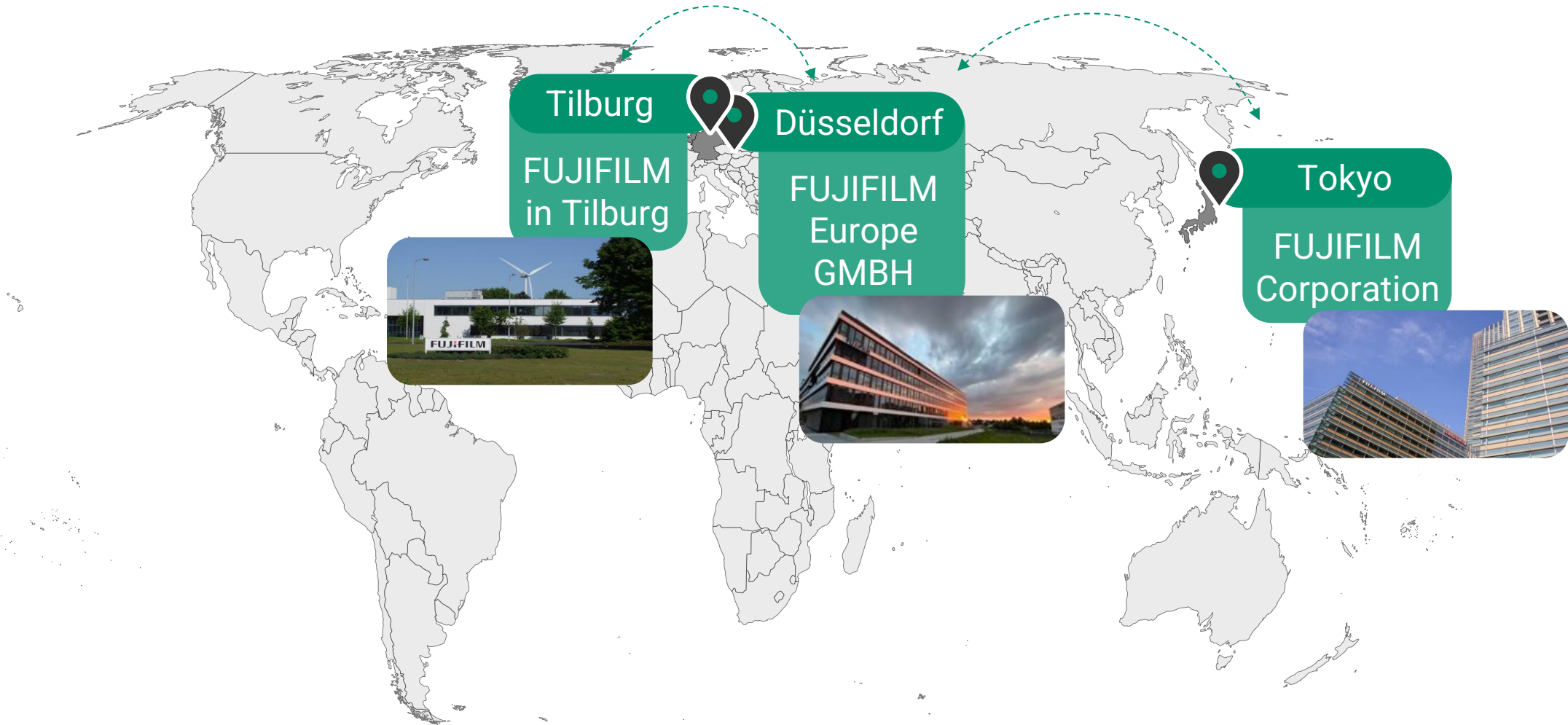


Agenda

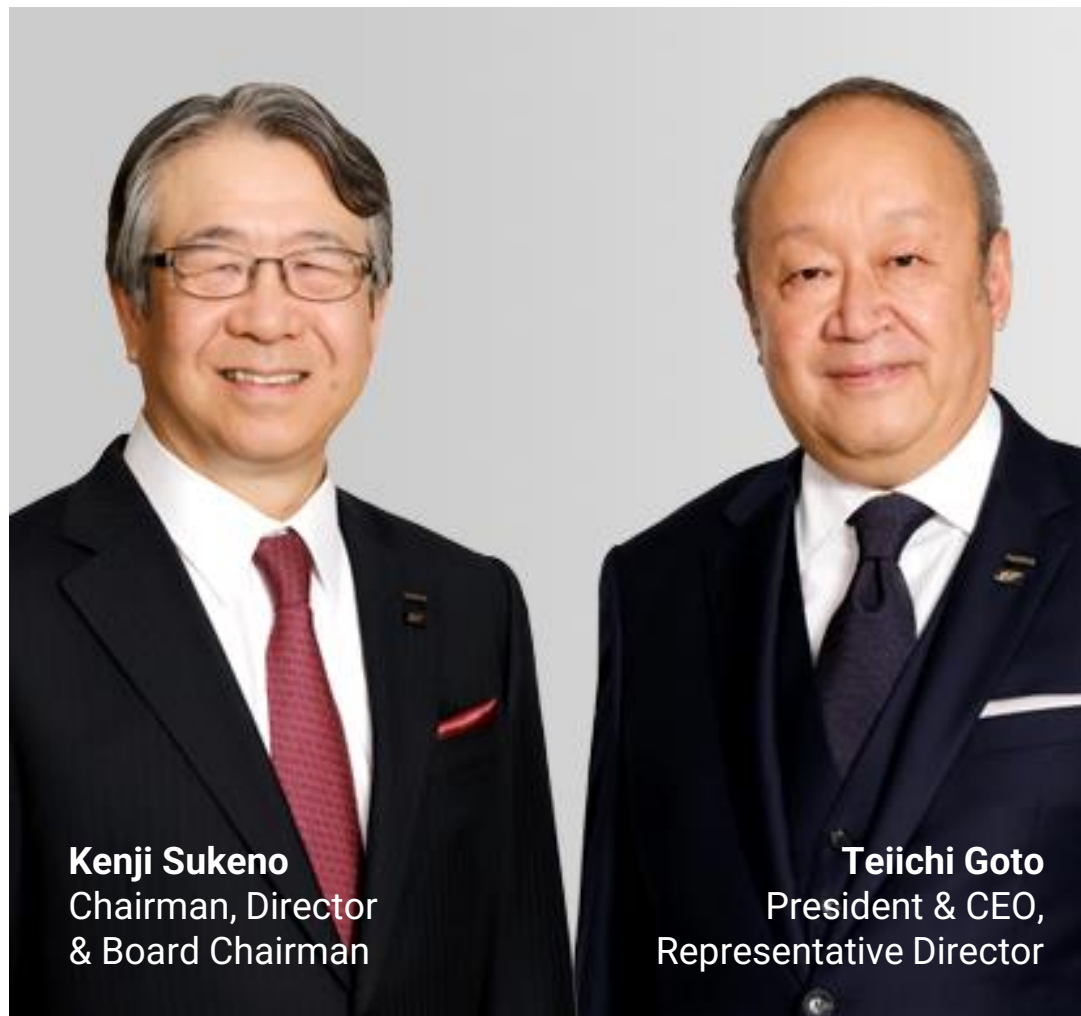
- ① FUJIFILM Corporate Structure
- ② Location
- ③ Multi-product site
- ④ Corporate Social Responsibility
- ⑤ Sustainability and energy transition

— FUJIFILM Corporate Structure

Global Business Structure



About FUJIFILM Holdings Corporation



Kenji Sukeno
Chairman, Director
& Board Chairman

Teiichi Goto
President & CEO,
Representative Director

Established ————— **January 20, 1934**

Consolidated Revenue ——— **€17.63 billion***

Operating Income ————— **€1.65 billion***

Net Income ————— **€1.45 billion***

Europe Revenue Share ——— **15.9%***

No. of Group Companies ——— **272***

No. of Employees ————— **72,254***

**Fiscal Year 2023 figures as of March 31, 2024. Exchanged from JPY to EUR on May 10, 2024.*

Fujifilm Global Sales Portfolio

Healthcare:

€6.27 bn / 33%

- Medical Systems (diagnostic imaging, endoscopy, etc.)
- Bio CDMO
- Life Sciences Solutions
- Functional Skincare
- Dietary Supplements



Electronics:

€2.32 bn / 12%

- Electronic Materials (semiconductor materials)
- Display Materials (LCD Film, etc.)
- Recording Media



Business Innovation:

€7.42 bn / 39%

- Multifunction Devices
- Printers
- Business Solutions
- Graphic Communication
- Inks



Imaging:

€2.97 bn / 16%

- Digital Cameras & Lenses
- Photo Printing
- Color Film/QuickSnap
- Optical Devices
- instax™



FY ended
March 2024

Revenue
€17.63 bn



Sales figures represent FY 2023 (ending March 31, 2024) and are categorized under the new business segmentation announced in FY 2024 when Graphic Communication moved to "Business Innovation" and the name of the "Materials" segment changed to "Electronics".
Exchanged from USD to EUR on May 10, 2024.

Fujifilm in Europe By Numbers



Foundation
1966
Düsseldorf

Companies
75+




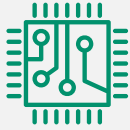
€2.81 bn
Revenue*


People
7,500+



Business Fields



Healthcare



Electronics

8 
R&D sites




Business Innovation


Imaging

12 
Manufacturing sites

15.9%
of all FUJIFILM Holdings Corporation revenue*

*Fiscal Year 2023 figures as of March 31, 2024. FUJIFILM Holdings Corporation consolidated revenue by geographical area.

— Location Tilburg

FUJIFILM Tilburg



Foundation
1982

Companies

FUJIFILM Manufacturing Europe B.V.
(EF)

FUJIFILM Europe B.V.
(FE (NL))



300M€
Revenue*

Amount of employees:

EF ± 350
FE(NL) ± 190



Producing for Business Fields

Healthcare

Electronics

Business Innovation

Imaging

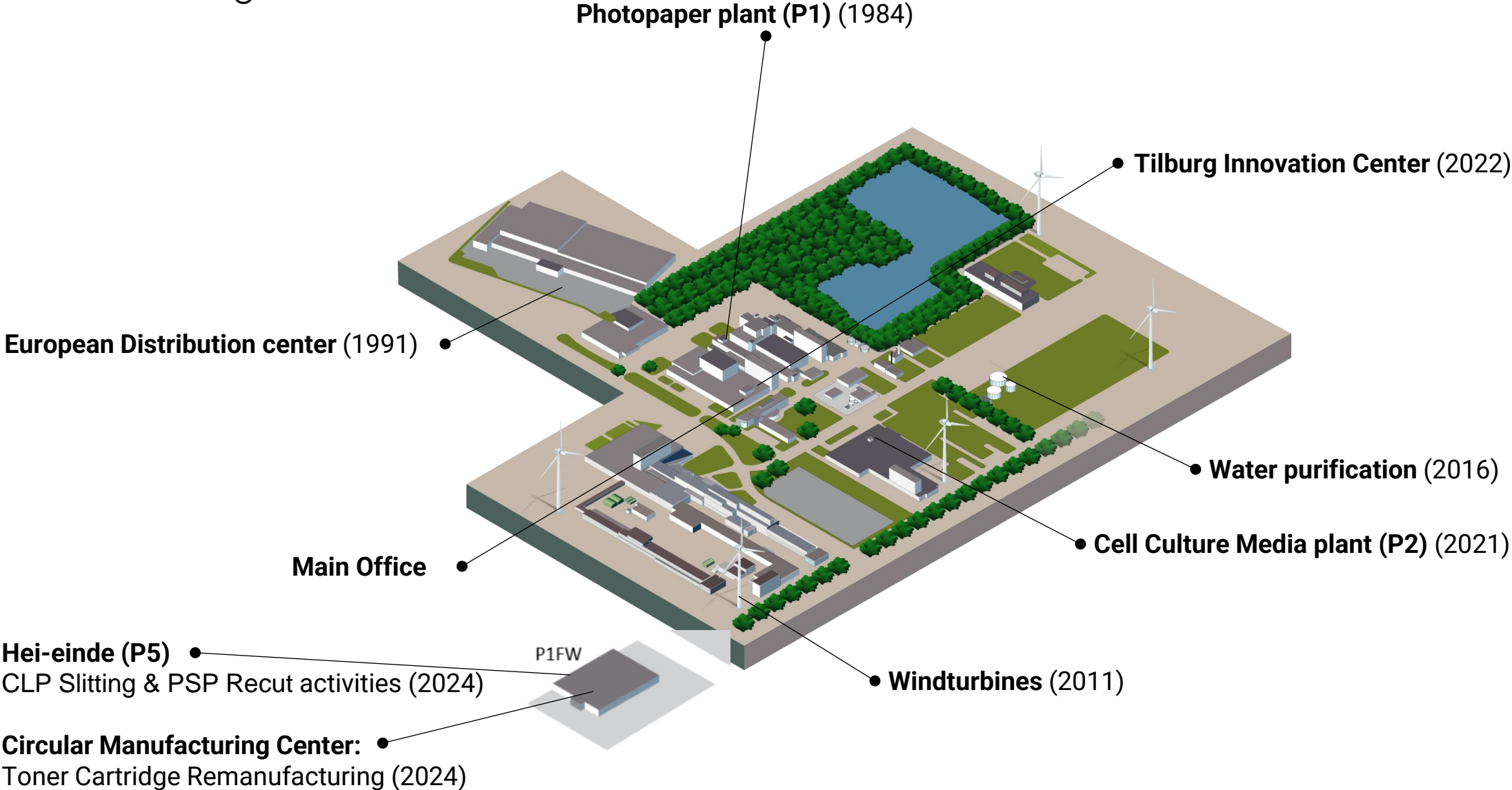
Markets:

Europe
Middle East
Africa

3 
Manufacturing plants



Facts & Figures





Former
Research Lab

Photographic paper
manufacturing

Central Utilities
plant

Main
office

Life Science Manufacturing

Former Offset plates manufacturing





Corporate movie

FUJIFILM Manufacturing Europe B.V.

— Multi-product site



Photo Paper



Colour Paper Factory

1984



Amount of employees:

± 150



Global R&D for Photo Paper

4 product groups:

- Sharing
- Creative
- Album
- Professional



Life Science Manufacturing Cell culture media



Cell culture media:
Powders & liquids



Amount of employees:
± 90



Biopharmaceutical industry
European market

FUJIFILM



Circular Manufacturing Center Toner Cartridge Remanufacturing



Remanufacturing of toner
cartridges



Amount of employees:
± 12



Market
• Europe

— Corporate Social Responsibility

Corporate Social Responsibility

We are working on solving societal challenges

(e.g. contributing to medicine development and circular remanufacturing)



We are a responsible citizen of Tilburg

(e.g. actively working together with neighbour companies, voluntary work, sponsoring events)



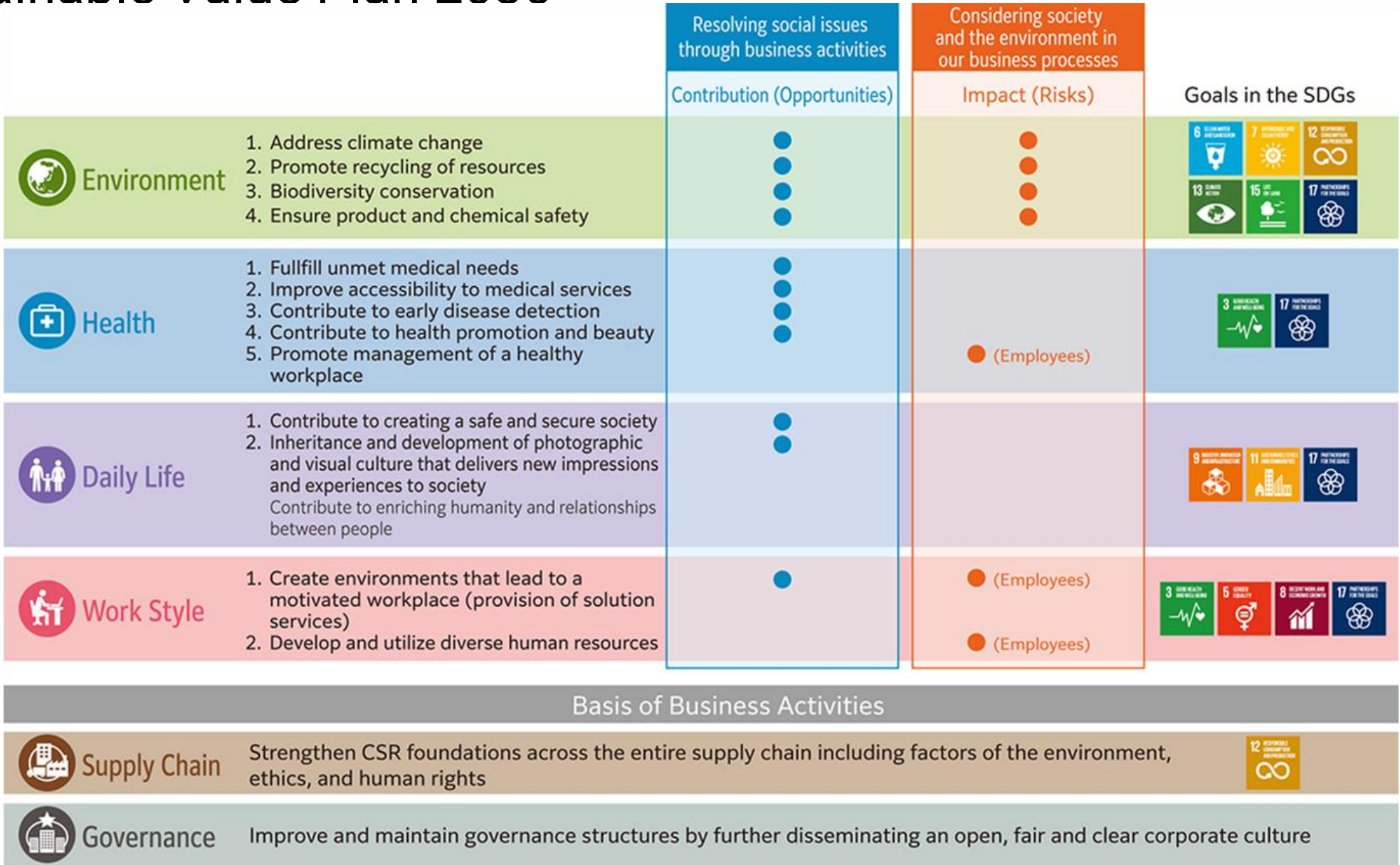
We invest in sustainable processes

100% wind energy
Heat Pumps Life Science Plant
Water purification
E-boiler



— Sustainability and energy transition

Fujifilm Sustainable Value Plan 2030



Sustainability

Fujifilm Sustainable Value Plan 2030

- European Union: CO₂ zero in 2050
- Fujifilm global: CO₂ zero in 2040
- **Fujifilm Tilburg: CO₂ zero in 2030**



100% Sustainable energy



Heat pumps in Cell Culture Media Factory



On-site waste water purification



Installation of E-boiler



FUJIFILM

Value from Innovation